

## VF CZ approach to women

Vodafone external and internal activities 2017

## **PEOPLE PLAN 2016/17**





## **CAPABILITY BUILDING**

- SUCCESSION PLANNING
- CRITICAL PEOPLE & KNOWLEDGE RETENTION
- TALENT MAPPING
- EMPLOYER BRAND AS MARKET DIFFERENTIATOR



## CXX

- EXCO & TOP OPINION LEADERS BUY IN
- CONTACT CENTER TRANSFORMATION
- LOCAL CUSTOMER EXPERIENCE ACADEMY
- GROUP ASK ONCE PILOT
- ALL EMPLOYEES & THIRD PARTIES
- KEEP MOMENTUM
- COMMUNICATE, COMMUNICATE



## **ENGAGEMENT**

- SUSTAIN TOP PS RESULTS
- BUILDING TALENT THROUGH DIVERSITY
- RED FAMILY COVERING THIRD PARTIES
- CSR ACTIVITIES IN LINE W/VF FOUNDATION STRATEGY
- CUSTOMER ALLIGNMENT
- EXTERNAL RECOGNITION & COMMS



## **ORG EFFICIENCY**

- SMART & LEAN ORGANIZATION
- RIGHT SIZE VS RIGHT CAPABILITY MIX
- SEGMENT MARKETING
- EXTERNAL BENCHMARKING
- INTERNAL ORG DESIGN STREAMLINE
- REWARD STRATEGY FOR POWER UP 18

#### **ACHIEVEMENTS**

- 1. TOP PS RESULTS
- 2. 100% INTERNAL SUCCESSION TO F&E BANDS VACANCIES
- 3. POWER UP F2F EXCO SESSIONS
- 4. EMPLOYEES AS VF AMBASSADORS
- 5. EXTERNAL RECOGNITION

#### **FOCUS AREAS**

- 1. SUCCESSION PLANNING
- 2. BUILDING TALENT THROUGH DIVERSITY
- 3. SMART & LEAN ORGANIZATION



## **OUR STORY / WHY WE SUPPORT WOMAN AND MOTHERS**



Vodafone has an ambition become the best Employer for woman by 2025 Vodafone is targeting to have 30% woman in leadership roles by 2020

Vodafone Czech has 1730 Employees, 845 out of it are Woman.

198 Woman are on a career break due to their Mother role (46 are on Maternity leave, 2 have a 1 year, 45 a 2 year, 104 a 3 year and 5 a 4 year Paternity leave)

Unemployment rate in Czech Republic is 5%, in Prague 2% (October 2016)

70% of woman, mothers of children under the age 3 years can not find a relevant job (despite the fact most of them have University or complete High School Education).

#### Our Belief:

Women have great potential and demonstrate a wide pool of talented candidates



# WHAT WE HAVE AND WHAT WE USE... CONTINUITY IS CRUCIAL FOR OUR SUCCESS AND EFFECTIVITY



## Narození dítěte a adopce



- Continuity with our Group company Maternity policy benefits, support of new parents etc.
- ReConnect Program global program supporting woman after long career break – talented woman for high managerial positions
- Unified Information for Employees Parents in our Company webpage
- Unified simple information for our managers web page, leaflet.

## What we miss and need to improve in our work with mothers:

Internally - personal and addressed work with our talented mothers

Externally – be known and attractive on market, be between the first and most successful



## SUPPORT OF MOTHERS – HOW HR CAN SUPPORT OUR MOTHERS



- Actualization and completing the data on our web page
- Workshop for mothers leaving company due to their maternity leave / Road back to work (social law background, acknowledgement, offers to future cooperation during maternity leave, refreshing of maternity policy)
- Internal workshop 1/Q, (HR realization HR consultants)
- Key group to work with G, E,
   F/band, for specialists long term on position, career restart (WS)
- •welcome letter generated automatically
- •AskHR be in touch with mothers returning back to work
- meeting 1x Q (verification where you are, how successful is your return, internal networking, sharing best practices)
- using our internal sources: Harvard mentoring tool, HR academy, template

Announcement

— preparing for

Maternity leave

Return and

adaptation

Career break – Maternity leave and Paternity leave

Preselected Soft Skills training – support of return back to work - online.

return

- •Identification of future role with line manager, team members
- Contact on HR consultant return planning and finding the role
- following training by needs/ presentation skills, negotiation, self confidence and time management

- group initiatives,
- Group maternity policy
- Networking and engagement activities (Saint Nicolas day)
- Stay in touch news letter Mamma Mia
- Facebook group [ private]
- Mama Session once per half year / info about company, news etc.
- •Involve mothers into the company life [tyden zdravi etc.]

## we join our way 2. Process analyze and Preparing

charge, doing internally with

using our current materials -

Key 4 activities - free of

- November and December2016
- 3. Start / January 2017

**ACHIEVEMENTS** 

4. Question Air / first touch St. Nicolas day – Praha, Chrudim

#### **FOCUS AREAS**

- Availability of all mentioned activates in Stodulky and Chrudim
- 2. Process requirements and Administration
- 3. Stay in Vodafone Group way
- 4. Respect low costs level





## SUPPORT OF MOTHERS – MANAGERIAL SUPPORT



- Crucial motivation for return
- Useful instruction before the leaving / TOP 10 / speak about hiring new person, speak with the mother, our policy link, buy a gift (policy), organize farewell party in your team etc.
- •Close cooperation with HRBP or HR Consultant,
- Arrival Evidence

Instruction before your mother leave the Team

Back to work

During the Maternity/Parental leave

- Stay in touch successfully
- Inform your mothers about invitation to Power Up and All hands, or others team activities
- Power up
- •All hands
- •Coffee after all hands

- Successful onboarding
- ●Body,
- •Close Cooperation with HR

Before return of your mother back to work (if place doesnt extists) HR to explore opportunities in other units

- •Successful return
- •Information about open positions, part-time jobs opportunities
- •Return back planning

#### **ACHIEVEMENTS**

- TOP 10 on our pages / steps important to do if any of your team leave the tam due to maternity leave
- Evidence and Statistics / regular monthly reports about our mothers / relevant information about trends
- 3. Active cooperation with HR Consultants / rule

#### **FOCUS AREAS**

- Active work with reports / long term cooperation with our managers and mothers / preparing talented and mothers from key people for their return
- 2. Reducing of mothers attrition





# Conference Mothers welcome

Vodafone as a general partner

## **CONFERENCE APPROACH**



VODAFONE HAS AN AMBITION BECOME THE BEST EMPLOYER FOR WOMAN BY 2025.



**VODAFONE IS TARGETING TO HAVE 30% WOMAN IN LEADERSHIP ROLES BY 2020.** 



WE ARE THE COMPANY THAT CONNECTS WOMEN

#### MARKET SITUATION



- 70% of woman, mothers of children under the age 3
  years can not find a relevant job. (despite the fact most of
  them have University or complete High School Education).
- · Difference between man and woman salaries is 30%.

Conference Mothers welcome: Mothers as a new potential for Employers 10 of March 2017



- 80 HR MANAGERS AND SENIOR SPECIALISTS
   ŠKODA Auto, CSOB Bank, SANOFI, ČEZ, KPMG, Moneta Money Bank, TESCO, etc.,
   Personal Agencies (Ranstad)
- 2 REPRESENTATIVES OF CZECH PARLIAMENT
- REPRESENTATIVES OF MINISTRY OF SOCIAL AFFAIRS, OFFICE OF OMBUDSMAN, CONFEDERATION OF INDUSTRY AND TRANSPORT

VODAFONE AS A GENERAL PARTNER OF CONFERENCE



KEY NOTE SPEAKER KARINA GOVINDJI PANEL EXPERIENCE OF PARENTS JANA SKALKOVÁ PANEL JOIN THE EXPERSTS ADRIANA DERGAM

## MEDIA AVE SINCE 20.3.2017

TOTAL AVE 849 613,00 Kč

MEDIA	AVE
Newton	
Metro	43613
denik.cz	30000
blesk.cz	40000
Pardubický deník + 44	450000
Frýdecko-místecký a třinecký deník + 25	250000
businessinfo.cz	18000
businessinfo.cz	18000



# Conference Mothers welcome: Mothers as a new potential for Employers 10 of March 2017





## POST ABOUT CONFERENCE ON LinkedIn – NUMBER OF VISITORS UNTIL 20.3.17

2 998 zobrazení



29 lidí ze společnosti innogy Česká republika si přečetlo váš příspěvek

Spolu s lidmi ze společností Vodafone a MONETA Monev Bank



146 lidí, kteří mají titul Obchodník, si zobrazilo váš článek

Spolu s lidmi s tituly Specialista na lidské zdroje a CEO / Výkonný ředitel



Největší část vašich čtenářů je z oblasti Hlavní město Praha, Česká republika

Spolu s lidmi z oblastí Okres Brno-město, Česká republika a Okres Ostrava-město, Česká republika



HeForShe Campaign

**VFCZ** 



## **Vodafone**

Vodafone supports HeForShe because we believe that both women and men are critical to achieving gender equality and promoting women's empowerment.

I am one of billions of men who believe equality for women is a basic human right that benefits us all. And I commit to taking action against gender discrimination and violence in order to build a more just and equal world.





## VF CZ HeForShe campaign



01



Internal Communication

- Global VC, ExCo + leadership team present
- Newsletters to all employees + 3<sup>rd</sup> parties
- TV campaign
- WIT as promoters
- ExCo support at All hands meetings
- CEO newsletter
- ☐ ExCo members as face of our campaign
- NGO Out of Home meeting VF employees
- Outlook signature

□ Press release

02



Communication to vendors

- □ VF CZ Twitter
- ☐ VF CZ Foundation Facebook
- ☐ Organic seeding "seeding" the message to various social networks who shared it further
- Media coverage
- ☐ Promo at various conferences
- ☐ Promo at VF Enterprise events
- ☐ Employees invite family & friends to join
- ☐ Tools (roll up, bookmarks)

03



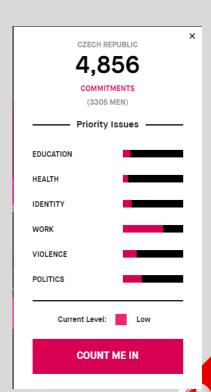
**CSR** 

External

Communication

- ☐ Partnering with NGO Out of Home
- ☐ Expertise volunteering

#### **ACHIEVEMENTS**





## VF CZ HeForShe campaign – internal communication



13. Listoped





#### Podpořte #HeForShe / Join #HeForShe by Jana Vychroňová

Věříme, že rovnoprávnost mužů a žen není otázkou feminismu, ale

součástí základních lidských práv. Proto jsme podpořili iniciativu UN Women s názvem HeForShe.

We believe that equality between men and women isn't just a just feminist issue - it's a basic human right. So that's why we're backing the HeForShe initiative of UN Women.

» Read more





#### Podpořte iniciativu HeForShe / Join HeForShe and support women everywhere

v Balesh Sharma. Veronika Ivanovic

Ve Vodafonu věříme, že skutečné rovnoprávnosti mužů a žen lze docílit pouze tehdy, když o ni budou usilovat zástupci obou pohlaví. Proto jsme hrdí, že se Vittorio v červnu připojil k iniciativě HeForShe, která vyzývá muže, aby se zasazovali o rovnoprávnost žen. Ve funkci ambasadorky OSN ji zastřešuje Emma Watson.

At Vodafone we believe that both women and men are critical to achieving gender equality and promoting women's empowerment. We are glad that in June Vittorio signed up to be an Impact Champion of HeForShe - a solidarity drive spearheaded by UN Women Goodwill Ambassador Emma Watson that encourages men and boys to stand up for gender

» Read more



## « Back to cover page Podpořte #HeForShe / Join #HeForShe Věříme, že rovnoprávnost mužů a žen není otázkou feminismu, ale součástí základních lidských práv. Proto jsme podpořili iniciativu UN Women s názvem HeForShe. Přidejte se ke stále rostoucímu počtu mužů, kteří se zasazují o rovnoprávnost pohlaví, a připojte svůj <u>podpis</u> pod iniciativu HeForShe. o které jsme psalí už <u>minutý týden.</u> Ve Vodafonu jsme si dalí za cíl na světě získat podporu alespoň 100.000 mužů.





Podívejte se na záznam webináře HeForShe a Vittoriův video vzkaz

Ženám ale samozřejmě pomáháme i praktickými kroky. V Indii například Vodafone vyvíjí aplikace pro klasické tlačitkové telefony, aby pomohl farmářkám <u>ušetřit čas</u> na logistice a zvýšit zisk (video).





## VF CZ HeForShe campaign – external communication

































## VF CZ HeForShe campaign – CSR







http://vodafonetube.vodafone.com/viewerportal/tube/video.vp?programId=esc\_program:61204



# **Diversity Week**

**March 2017** 

## **Diversity Week 2017**

Monday 6. 3.	Tuesday 7. 3.	Wednesday 8. 3.	Thursday 9. 3.	Friday 10. 3.
When: 17.30-18.30 Who: Eliška Hašková Coolidge. Where: UK meeting room	When: 9.00-10.30 What: Globální video konference Where: UK meeting room	When: 10.00-11.30 Who: Petra Procházková Where: UK meeting room	When: 9.30-10.30 Kdo: Alena Zárybnická Where: UK meeting room	When: 9.00 – 15.00 What: Mothers are welcomed Where: ČSOB Inspirace, Praha 1
After graduating from the Georgetown University School of Foreign Service, Eliška Hašková Coolidge began a career that would lead her to being a special		Czech journalist and humanitarian worker. She is best known as a war correspondent from conflict areas of the former Soviet Union.	A famous Czech TV commentator and meteorologist.	Together with Byznys for Society we organize an external conference "Mothers are welcomed", addressing issues relating to employing women
assistant to five United States Presidents. She founded and managed an office that oversaw the President's non-news related communication with the public. Later, she became the Assistant Chief of Protocol of the United States and Alternate Delegate to				after maternity leave. We will introduce our best practices.
the Organization of American States (OAS).	O	When: 8.30-15.30 What: International conference "22% TOWARDS EQUALITY" on the occasion of the International Women's day Where: Ministry of Foreign Affairs, Prague		

## OTHER ACTIVITIES

- HeForShe internal & external communication
- VF presenting best practice at British Chamber, February 23<sup>rd</sup>
- VFCZ senior women meeting Life Style journalists, February 23<sup>rd</sup>
- Refreshing Women in Leadership wall
- New video launch managers talking about benefits of enabling women working part time
- TV Interview with HRD Veronika Ivanovic about Reconnect Program



#HeForShe

Dívky z dětských domovů se často potýkají s časným nebo neplánovaným rodičovstvím, finanční nejistotou a dostávají se do existenční tísně. Svým podpisem můžete pomoci těmto dívkám úspěšně vykročit do dospělého života. Za každých 500 podpisů zaplatíme jedné dívce intenzivní kurz, který jí pomůže s úspěšným startem v novém životě, práci i společnosti. Dejte vědět i ostatním a sdílejte tento příspěvek dále. Děkuleme.

HeForShe
Připojte svůj podpis!

Připojte se k iniciativě za rovnoprávnost žen Pomozte dívkám z dětských domovů vykročit do života správnou nohou. #HeForShe

HEFORSHE.ORG/VODAFONE

Další informace



